

# Space Economy Report 2021

An extract

An outlook of the key trends in the global space market.



A Euroconsult Report

## ABOUT THIS MARKET INTELLIGENCE REPORT

### Scope

*Space Economy Report* gives a 360° view of the trends and issues across the vibrant space economy. From upstream to downstream, it provides snapshot of market dynamics, competition evolutions and key drivers for all key segments of the space economy and its applications.

### Extensive figures & analysis for the coming decade

All Euroconsult market intelligence has, at its core, data derived from over 30 years of tracking all levels of the satellite/space value chain. To this we add dozens of dedicated industry interviews each year, along with the continual refinement of our data models, and the collection and interpretation of company press releases and financial filings. Our consultants have decades of experience interpreting and analyzing our proprietary databases of the broader value chain.

When you purchase market intelligence from Euroconsult, you receive thousands of data points and the expert interpretation of what this means for specific verticals and sectors of the satellite value chain, including forecasts based on years of data and highly refined models.

### Included in this product

- up-to-date KPIs and graphs
- All segments of the value chain reviewed and analyzed

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## ABOUT THIS MARKET INTELLIGENCE REPORT

### Choose your plan

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Factsheets with Key highlights and key metrics for each of the five satellite segments

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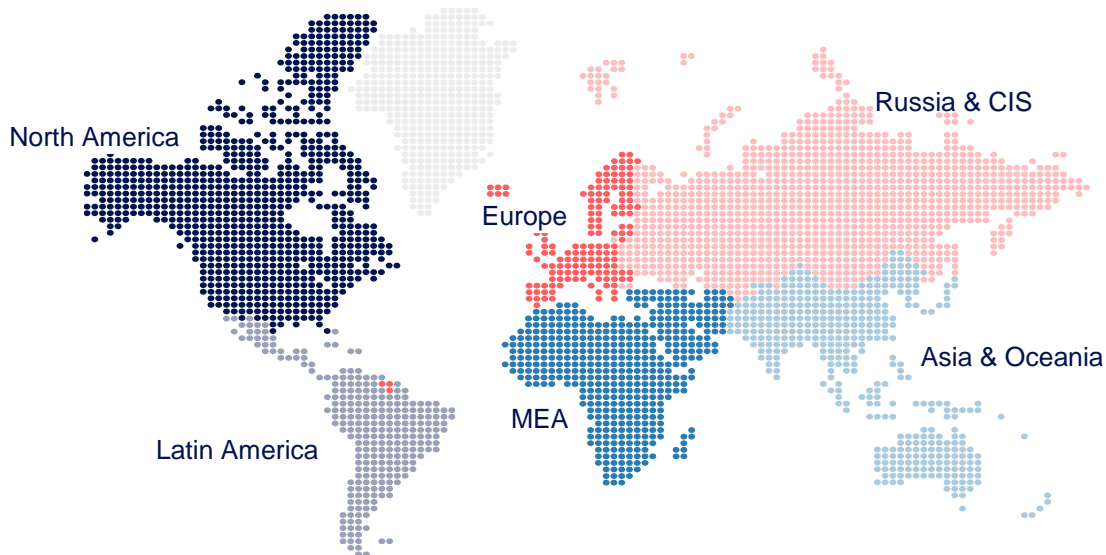
**DEFINITIONS**

Three main market segmentations are key for the report: by type of client, by region and by satellite application. They are detailed below.

**Different types of clients**

- **Commercial:** private sector companies and consumers (BtoB, BtoC)
- **Civil government:** civilian government organizations (e.g., space agencies), research and education organizations (e.g., universities)
- **Defense:** government-run military organizations

**Regional scope**

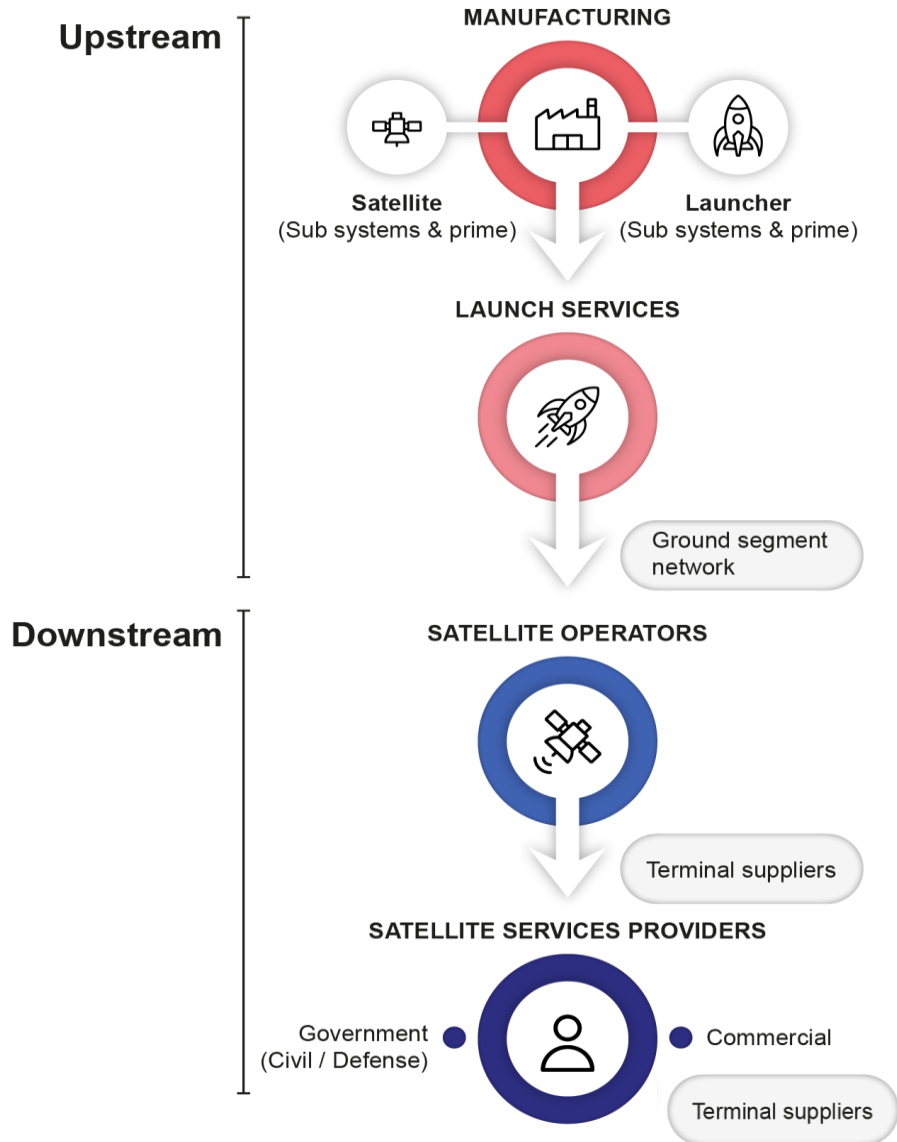


**Space applications considered**

Application	Definition
<b>Satcom</b>	Satellites for commercial and government operators for broadband communications and broadcasting, narrowband communications (IoT and M2M) and data collection from ground, aerial and atmospheric sensors (e.g., AIS and ADS-B).
<b>Earth Observation</b>	Satellites for electro-optical and radar observation of the Earth, as well as for meteorology, both for operational and Earth-science research purposes. Also includes GNSS radio occultation (GPS-RO) and IMINT satellites for defense agencies
<b>Navigation</b>	Satellites for government agencies for PNT signal for autonomous geospatial positioning
<b>Security</b>	Satellites for space situational awareness (SSA), missile early warning, near-Earth object monitoring, electrical intelligence (ELINT), RF monitoring, and space weather
<b>Technology</b>	Technology-development satellites (mainly from government and academic players, but also commercial) built to test new technologies or platform/payload components; some technology-development satellites may serve other applications on a non-operational basis. Also called IOD/IOV
<b>Science &amp; Exploration</b>	Space probes for astrophysics and astronomy, planetary exploration, heliophysics, and solar-terrestrial interactions among others
<b>Manned spaceflight</b>	Manned space missions (Earth orbital or deep space)
<b>Space Logistics</b>	Four applications included: in-orbit servicing (IOS; i.e., satellites designed to repair, refurbish, refuel or take-over station-keeping of an aging satellite to extend its life); active debris removal (ADR); last mile logistics (i.e., propulsive cubesat dispensers) and in-orbit manufacturing (IOM)
<b>Space tourism</b>	Human space flight for recreational purposes

Note: launch is taken into account as an activity within the space value chain, not as an application. See next page.

THE SPACE VALUE CHAIN



## The Space Value Chain explained

The space industry is an infrastructure supplier to government agencies and commercial companies. It operates upstream of a value chain that flows downstream to the end-users of satellite capabilities.

The satellite value chain allows the delivery of space-based services reliant on satellite technology and includes a wide diversity of stakeholders, active at five levels of the chain:

1. **Government agencies** which fund space technology R&D for both their own uses and dual-uses, with public efforts emerging from a constantly increasing number of countries;
2. **The space industry (upstream)** that includes a limited number of players who design and manufacture space systems and their launch vehicles;
3. **The ground segment network (upstream)** designs and deliver hard and software to deploy ground stations across the globe.
4. **The satellite operators (downstream)** who own the satellite systems and market their capacities to the service providers (downstream) who deliver communications, navigation and geographic information services to the final users by integrating the satellite signal into packaged solutions;
5. **The service providers (downstream)**, whether governmental (civil/military) or commercial, requiring solutions tailored to their needs, for communications, navigation or geographic information services, augmented by value added services. The user terminal supply are included

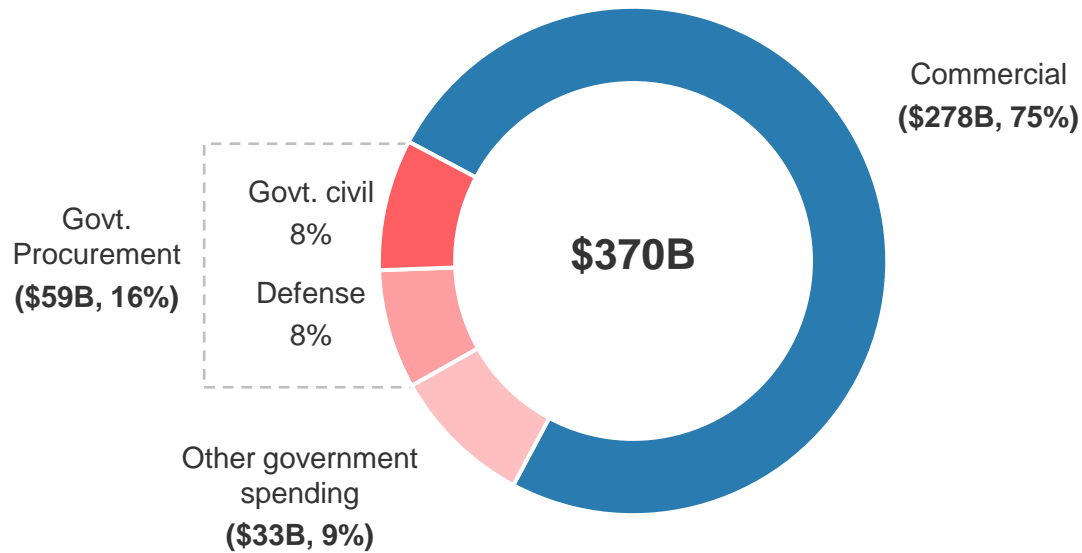
## THE SPACE ECONOMY

**The global space economy** is estimated at a **total value of \$370 billion** in 2021. It consists of

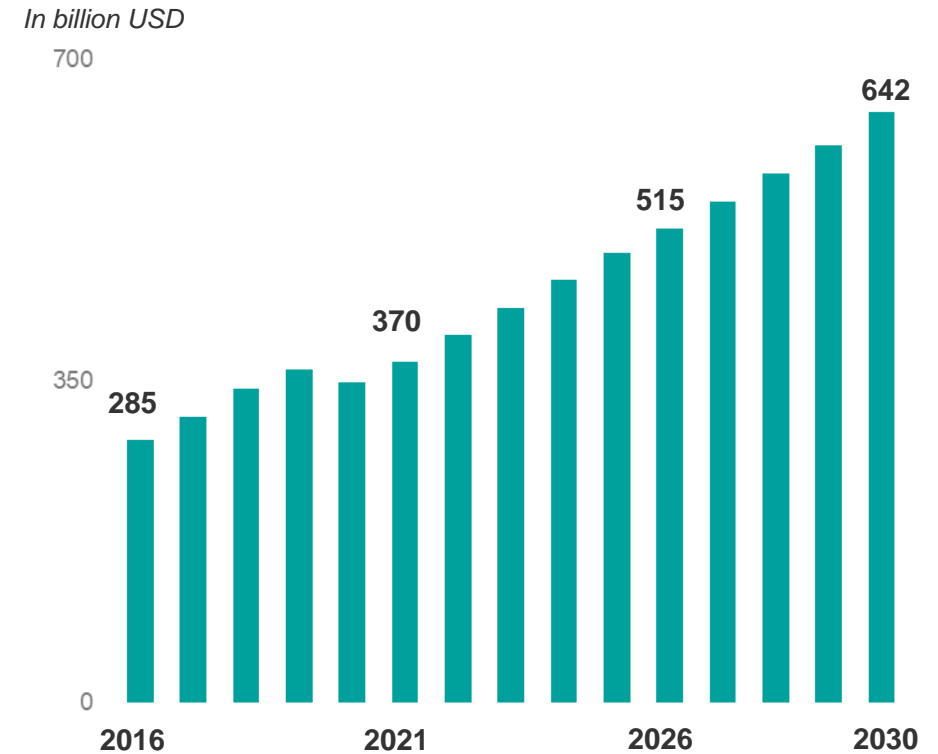
- The **space market (\$337B in 2021)** which includes **commercial space revenues and government procurement** for their space activities contracted to the private sector, and
- **Other spending from government organizations (\$33B)** to conduct their space activities (internal costs and R&D)

The space economy is expected to **grow by 74% by 2030 to reach \$642B (6.3% CAGR)** renewing its strong growth pattern following a 4% decrease in 2020 under the effect of the covid crisis impact on commercial space services

### Space economy by client type 2021



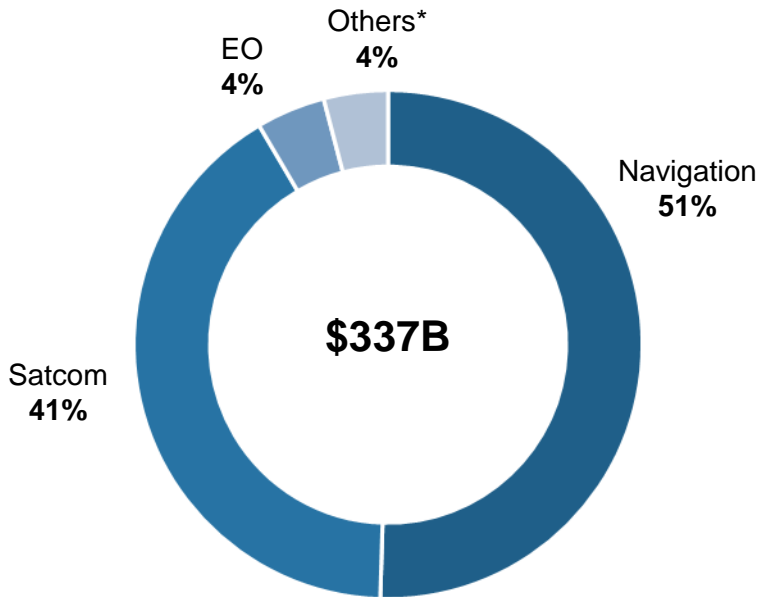
### Evolution of the space economy 2016-2030



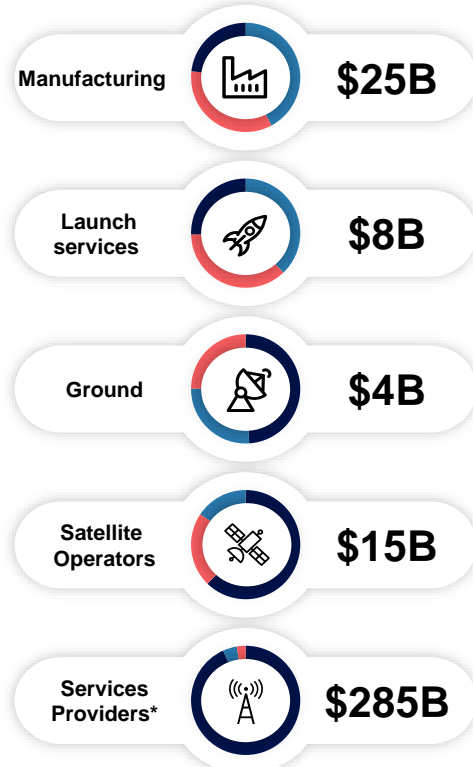
## THE SPACE MARKET IN 2021

**The global space market is valued at \$337B in 2021** up 6% v. 2020, i.e a market value comparable to 2019 prior to covid crisis which impacted satellite service revenues in 2020. **The largest revenue drivers remain satellite navigation and communications** which account for 50% and 41% of the total market value respectively, driven by B2C applications. In comparison, EO still accounts for a marginal 5% of the total value but with a much higher proportion upstream (see next page). Satnav has surpassed satcom, growing from about 37% of the total revenues in 2016 to over 50% in 2021, largely due to services enabled by GNSS services and their related devices.

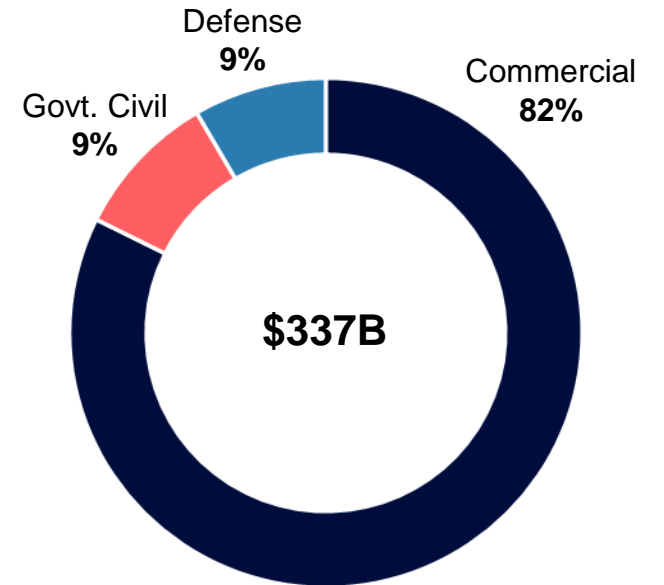
### Space market by application



### Space market value chain



### Space market by client type



● Commercial ● Gov. civil ● Defense

\*Including end user terminals

\* Includes other commercial activities such as SSA, space logistics and technology demo missions.



THE SPACE MARKET IN 2021

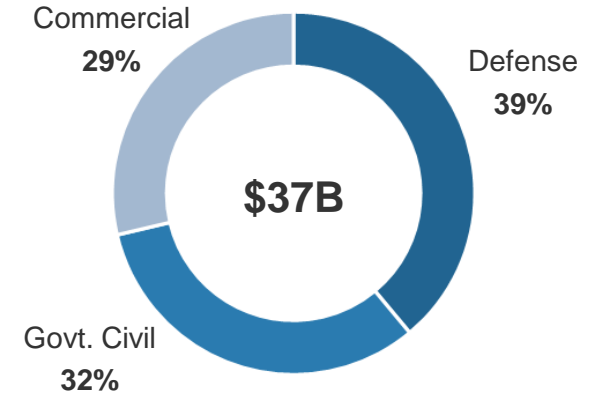
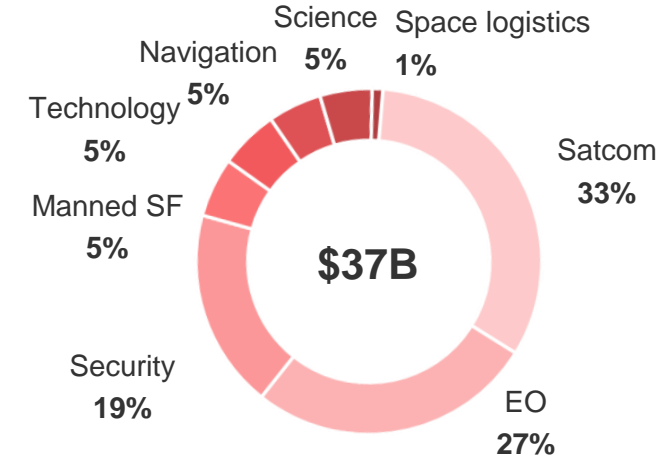
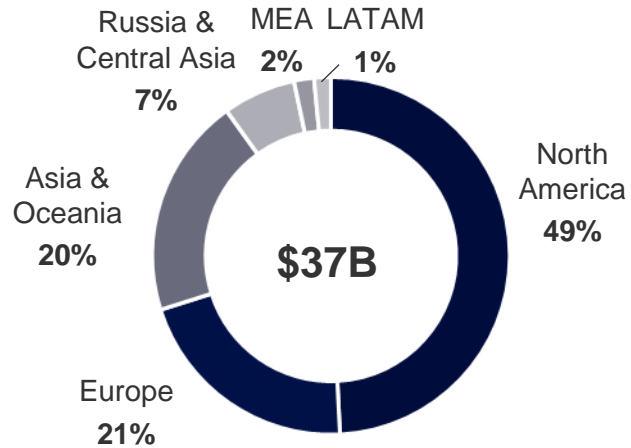
Upstream and downstream market show very distinct structures and drivers as highlighted below. **Upstream revenues** from activities in manufacturing, launch services and ground segment totaled \$37B in 2021 (11% of total market value). **Revenues downstream**, which include operations and satellite services, are estimated at \$300B in 2021 (89% of the total market).

Space market by region

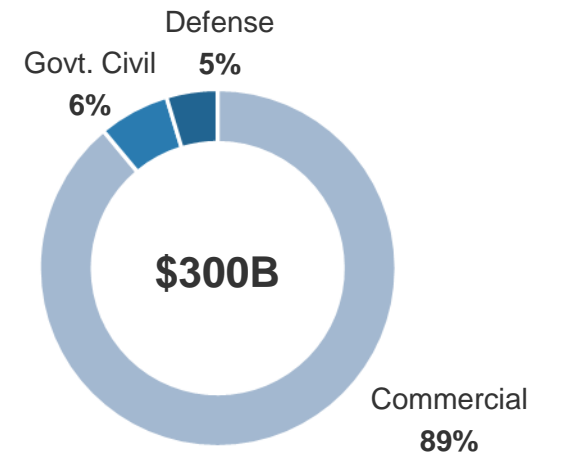
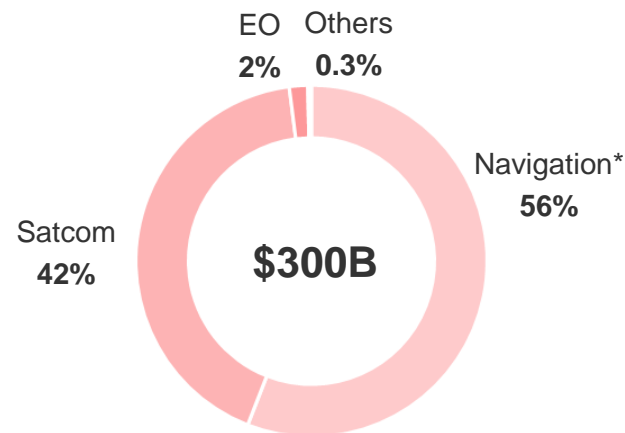
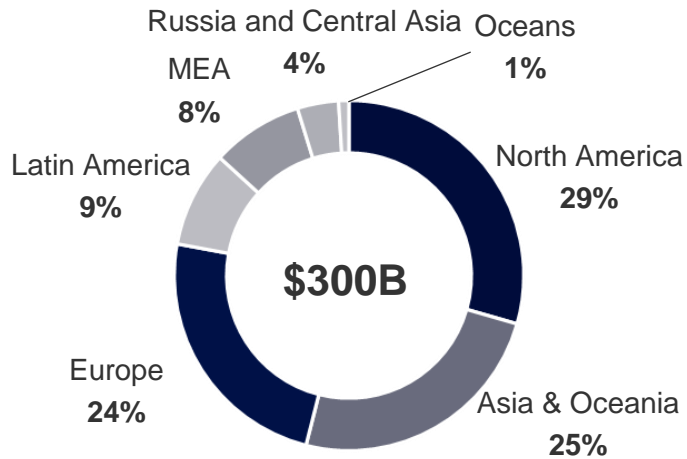
Space market by application

Space market by client type

**UPSTREAM  
(2021)**



**DOWNSTREAM  
(2021)**



## ABOUT EUROCONSULT

### A boutique consulting firm

Euroconsult Group is the **leading global consulting group** specializing in the **space sector** and **satellite enabled verticals**. It is composed of two distinct, yet complementary, companies: Euroconsult and SATConsult. The group is privately owned and operates in strict independence and neutrality. Overall, the group has over 600 customers in over 50 countries. Completely agnostic of governments, manufacturers, and other stakeholders, it is able to provide truly independent consulting, market intelligence, and operational services of the highest quality.

### Consulting

Euroconsult's core business, since its creation, has been to provide independent assessment and decision-making assistance to the institutional, industrial and financial organizations involved in the space and satellite sector. Consulting services include independent assessments of business plans and government programs and policies, market analysis and forecasts, financial valuations, risk assessment, due diligence, feasibility studies and operations management services. The majority of our clients are returning customers, relying on our expertise to grow their business and network.

### Events

Euroconsult has established an outstanding reputation for creating and organizing summits and executive training programs. Drawing on our expert knowledge and industry connections, we organize summits that bring together our international executive client base. The format always includes a top-level conference featuring senior executive speakers and delegates who meet to benchmark, exchange viewpoints on issues that the industry is facing and strike major deals. Summit venues are chosen to create a personal setting which lends itself to the networking and business meeting which are an integral part of each event.

### Market Intelligence

Over the past 30 years, Euroconsult has maintained an unparalleled expertise in assessing trends in the satellite industry. We have developed propriety databases and forecast models that are systematically applied and are central to the publication of thematic market intelligence reports. The consistency of the approach is an essential quality trusted by leading space organizations who have become regular users over the years. Our market intelligence is used each year in more than 50 countries by government agencies and private stakeholders. Our customers range from world leading entities to start-up companies.

### Training

Euroconsult's customized training programs provide interdisciplinary knowledge transfer to government, private sector and not-for-profit organizations wishing to enhance their expertise in the space and satellite application sectors. Leveraging a robust global network of experts that collaborate to deliver technical, intellectual, and managerial transformation for its clients, Euroconsult offers an extensive choice of training courses designed by leading industry experts. We strive to build our clients' capabilities by equipping them with the knowledge and know-how needed to successfully navigate change and strengthen their internal potential.

# Catalog Market Intelligence 2022

## GOVERNMENT SPACE



Government Space Programs



Prospects for Space Exploration

## SATELLITE COMMUNICATIONS



Satellite Connectivity and Video Market



Prospects for Maritime Satellite Communications



FSS Operators: Benchmarks and Performance Review



Optical Communications Market



High Throughput Satellites



Prospects for In-Flight connectivity



FSS Capacity Pricing Trends



Universal Broadband Access

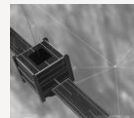


Prospects for L-Band, IOT & M2M Markets

## SPACE INDUSTRY



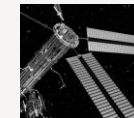
Satellites to be Built and Launched



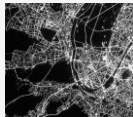
Prospects for the Small Satellite Market



The Space Economy Report



Space Logistic Markets



Space Market Monitoring



Ground Segment Market Prospects

## EARTH OBSERVATION



Earth Observation Data & Services Market



Earth Observation Satellite Systems Market

UPCOMING EUROCONSULT EVENTS



## WORLD SATELLITE BUSINESS WEEK



### SUMMIT FOR SATELLITE FINANCING

**Paris & Online – Sept. 12-16, 2022**  
**Global satellite communications**

- > 1,000+ executive participants
- > 60+ senior executive speakers
- > 45+ countries



### SUMMIT ON EARTH OBSERVATION BUSINESS

**Paris & Online – Sept. 12-16, 2022**  
**Global satellite imagery & geospatial solutions**

- > 250+ executives & senior government officials
- > 40+ senior executive speakers
- > 45+ countries



**Montreal – Q2 2022**  
**Artificial intelligence applied to space**

- > 200+ key stakeholders
- > 20+ executive speakers

## Perspectives Spatiales

**Paris – Q3 2022**  
**French & European space industries**

- > 200+ executives and senior government officials
- > 20+ executive speakers



**Mexico City – 2022**  
**Connectivity & satcom in LATAM**

- > 250+ executive participants
- > 40+ senior executive speakers
- > 20+ countries

**BRINGING TOGETHER EXECUTIVES OF THE GLOBAL SATELLITE COMMUNICATIONS AND INFORMATION BUSINESS**

## EUROCONSULT DIGITAL PLATFORM

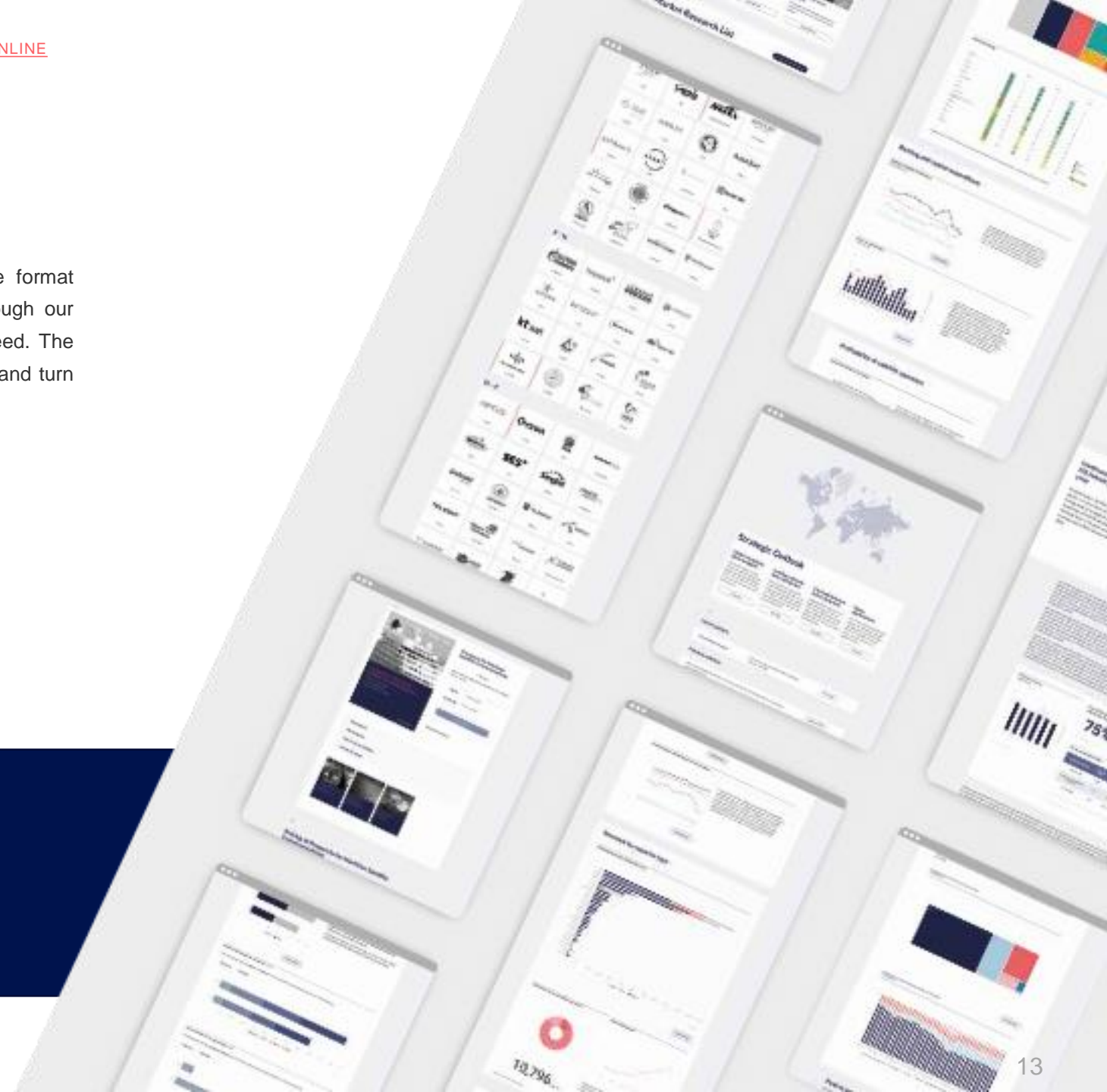
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## Email addresses

consulting@euroconsult-ec.com

summits@euroconsult-ec.com

reports@euroconsult-ec.com

training@euroconsult-ec.com



## Headquarters | France

47 rue Louis Blanc

92400 Courbevoie

Tel: +33 (1) 49 23 75 30

## Canada

465 rue McGill, Suite 1103

Montreal (QC) H2Y 2H1

Tel: +1 (514) 750-9698

## U.S.A.

2816 N St NW,

Washington, DC 20007,

Tel: +1 (703) 520-6415

## Japan

1-5-212, Iwaicho, Hodogaya

Yokohama, 240-0023

Tel: +81 80 2052 1348